

It is crucial that we know that the pivot process preserves the set of solutions to the original dictionary. We will not concern ourselves with positivity of the variables because if all solutions are preserved then so are the positive solutions. Consider a general dictionary with the indices reordered so that the current basis is  $x_{n+1}, x_{n+1}, \dots, x_{n+m}$ :

$$\begin{aligned} x_{n+i} &= b_i - \sum_{j=1}^n a_{ij}x_j & i = 1, 2, \dots, m \\ z &= \text{const} + \sum_{j=1}^n c_jx_j \end{aligned} \quad (1)$$

Consider a pivot where  $x_k$  enters and  $x_{n+l}$  leaves. For this we would normally have  $c_k > 0$  and  $a_{kl} > 0$  but this is irrelevant for what follows. We must have  $a_{kl} \neq 0$  for the pivot to make sense.

$$\begin{aligned} x_k &= \frac{1}{a_{lk}}(b_l - \sum_{j=1, j \neq k}^n a_{lj}x_j - x_{n+l}) \\ x_{n+i} &= b_i - \sum_{j=1, j \neq k}^n a_{ij}x_j - \frac{a_{ik}}{a_{lk}}(b_l - \sum_{j=1, j \neq k}^n a_{lj}x_j - x_{n+l}) \quad i = 1, 2, \dots, m, \quad i \neq l \\ z &= \text{const} + \sum_{j=1, j \neq k}^n c_jx_j + \frac{c_k}{a_{lk}}(b_l - \sum_{j=1, j \neq k}^n a_{lj}x_j - x_{n+l}) \end{aligned} \quad (2)$$

We are using the substitution method, namely replacing  $x_k$  by its new expression. A solution to (1) yields a solution to (2) since the equations in (2) are derived from the equations in (1) by linear combinations.

$$\text{sol}^{ns}(1) \subseteq \text{sol}^{ns}(2)$$

We can now choose to pivot with  $x_{n+l}$  entering and  $x_k$  leaving.

$$\begin{aligned} x_{n+l} &= b_l - \sum_{j=1}^n a_{lj}x_j \\ x_{n+i} &= b_i - \sum_{j=1, j \neq k}^n a_{ij}x_j - \frac{a_{ik}}{a_{lk}}(b_l - \sum_{j=1, j \neq k}^n a_{lj}x_j - (b_l - \sum_{j=1}^n a_{lj}x_j)) \\ &= b_i - \sum_{j=1, j \neq k}^n a_{ij}x_j - \frac{a_{ik}}{a_{lk}}(a_{lk}x_k) \\ &= b_i - \sum_{j=1}^n a_{ij}x_j \quad i = 1, 2, \dots, m, \quad i \neq l \\ z &= \text{const} + \sum_{j=1, j \neq k}^n c_jx_j + \frac{c_k}{a_{lk}}(b_l - \sum_{j=1, j \neq k}^n a_{lj}x_j - (b_l - \sum_{j=1}^n a_{lj}x_j)) \\ &= \text{const} + \sum_{j=1, j \neq k}^n c_jx_j + \frac{c_k}{a_{lk}}(a_{lk}x_k) \\ &= \text{const} + \sum_{j=1}^n c_jx_j \end{aligned} \quad (3)$$

We have obtained a new dictionary (3) that is identical to (1)! But as before

$$\text{sol}^{ns}(2) \subseteq \text{sol}^{ns}(3)$$

We conclude using  $\text{sol}^{ns}(1) = \text{sol}^{ns}(3)$  that

$$\text{sol}^{ns}(1) = \text{sol}^{ns}(2)$$

and so the pivot operation preserves the set of solutions.